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**Lean Business Ireland Awards 2023**

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| **Category:** | *Small Lean Business Of The Year* |
| **Entrant Organisation:** |  |
| **Size Organisation:** | *Small* |
| **Entry Overview (100-150 words):** |  |

**Entrant Submission**

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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *LEAN STRATEGY, JOURNEY, IMPROVEMENTS (20%: half-to-1 page)*   * Evidence of understanding of Why Lean, and it being a Journey. * Evidence of understanding of Lean being a principles-driven approach. * Evidence of understanding of Value, Waste, and Voice of Customer. * Evidence of understanding of Lean Thinking, Tools, and Techniques. * Evidence of appreciation for results-orientation vis-a-vis annualised productivity improvements (value created, efficiency gains, cost savings). * Evidence of understanding of the need for continual learning and continuous improvement. |  |

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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *OPERATIONALISATION & RESULTS (55%: 2-3 pages)*   * Evidence of a business-wide awareness of Lean Thinking, Value, Waste, etc. * Evidence of efforts to develop a Problem-Solving Culture. * Evidence of efforts to develop a pipeline of Improvement Initiatives. * Evidence of efforts to implement Process Flow and Standardisation. * Evidence of efforts around Lean Leadership, Employee Engagement, and Mentoring and Coaching. * Evidence of efforts to build employee capability. * Evidence of efforts to advance structured approaches, scientific thinking, visual management, CI meetings, etc. |  |

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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *FUTURE PLANs & CI (25%: half-to-1 page)*   * Future focus and next steps. * Strategic planning and integration. * Future CI projects identified. * Ongoing knowledge management, learning, upskilling, and capability development plans. * Clear prioritisation on People and Culture. |  |