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**Lean Business Ireland Awards 2023**

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| **Category:** | *Small Lean Business Of The Year* |
| **Entrant Organisation:** |  |
| **Size Organisation:** | *Small* |
| **Entry Overview (100-150 words):** |  |

**Entrant Submission**

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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *LEAN STRATEGY, JOURNEY, IMPROVEMENTS (20%: half-to-1 page)** Evidence of understanding of Why Lean, and it being a Journey.
* Evidence of understanding of Lean being a principles-driven approach.
* Evidence of understanding of Value, Waste, and Voice of Customer.
* Evidence of understanding of Lean Thinking, Tools, and Techniques.
* Evidence of appreciation for results-orientation vis-a-vis annualised productivity improvements (value created, efficiency gains, cost savings).
* Evidence of understanding of the need for continual learning and continuous improvement.
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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *OPERATIONALISATION & RESULTS (55%: 2-3 pages)** Evidence of a business-wide awareness of Lean Thinking, Value, Waste, etc.
* Evidence of efforts to develop a Problem-Solving Culture.
* Evidence of efforts to develop a pipeline of Improvement Initiatives.
* Evidence of efforts to implement Process Flow and Standardisation.
* Evidence of efforts around Lean Leadership, Employee Engagement, and Mentoring and Coaching.
* Evidence of efforts to build employee capability.
* Evidence of efforts to advance structured approaches, scientific thinking, visual management, CI meetings, etc.
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| **CRITERIA & WEIGHTING** | **ENTRANT CONTENT** (entrants should ensure that content is proportional to the respective criteria weighting) |
| *FUTURE PLANs & CI (25%: half-to-1 page)** Future focus and next steps.
* Strategic planning and integration.
* Future CI projects identified.
* Ongoing knowledge management, learning, upskilling, and capability development plans.
* Clear prioritisation on People and Culture.
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